

Individual Shareholders' Consultation Committee

Meeting of July 4, 2016 Rambouillet, France





Theme of the meeting:

"A focus on Operations and visit of the Rambouillet plant"
This second meeting of 2016 was held at the Rambouillet plant.

Agenda of the meeting:

- •The Group's latest news and events since March 21 2016, presented by Valerie Boas, Individual Shareholder Relations Manager.
- Meeting with Frédéric Heinrich, Operations Director for Western Europe (CPD) and Vincent Vignaud, Director of the Rambouillet plant, with the plant's Executive Management Team.
- Visit of the plant following the theme "The life of a product".
- Questions and Answers session.



Summary

This meeting shed light on the Group's industrial strategy, as well as the challenges faced by Operations, particularly in France and in Europe. Through the use of biomass and the power generation unit, the factory visit provided a very tangible example of how the social and environmental responsibility programme "Sharing Beauty With All" has been set up here.

The next meeting will be held on September 5, 2016 at the Centre Eugène Schueller in Clichy, France.