

Individual Shareholders Consultation Committee

Friday 21 June 2019

The second 2019 Individual Shareholders Consultation Committee meeting was held on Friday 21 June 2019 at the Retail Lab in Clichy.

Agenda of the meeting:

- Guido Tappeser (International Commercial General Manager at L'Oréal Consumer Product Division)
- Lunch / cocktail
- Tour of the **Retail Lab** (Innovation and conception centre)
- **Group news** (VivaTech, Make your Technology, Citizen Day, artificial intelligence with Amazon x Modiface, L'Oréal x Alibaba with *Effaclar Spotscan* from La Roche-Posay)
- Debriefing of the 2019 Annual General Meetings
- Shareholders' fairs: presentation of *Investir Day*, which will be held for the first time on 3 October 2019 with *Les Echos*. Students from business schools will take part in this event.

The next meeting will take place on Tuesday 17 September 2019 at the L'Oréal head office with Jean-Paul Agon, Chairman and CEO.

