

## 2015 HALF-YEAR RESULTS

July $31^{\text {st }}, 2015$
Mr. Christian Mulliez
Chief Financial Officer

## L'ORÉAL

## Consolidated group sales at the end of June 2015

$€ 12.82 \mathrm{Bn}$


| Growth at constant exchange rates | $\mathbf{+ 5 . 0 \%}$ |
| :--- | :---: |
| of which : |  |
| $\quad$ - like-for-like growth | $+3.8 \%$ |
| $\quad$ - external growth impact | $+1.2 \%$ |
| Exchange rate impact | $+\mathbf{9 . 7 \%}$ |
| Reported growth | $\mathbf{+ 1 4 . 7 \%}$ |


|  | Weight in <br> consolidated <br> sales at <br> June 30, | Average rate <br> January- June <br> $\mathbf{2 0 1 4}$ | Average rate <br> January- June <br> $\mathbf{2 0 1 5}$ | Change <br> H1 2015 / <br> H1 2014 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Euro | $26.0 \%$ | - | - | - |
| US Dollar | $25.8 \%$ | 1.371 | 1.115 | $+22.9 \%$ |
| Chinese Yuan | $8.9 \%$ | 0.118 | 0.144 | $+21.8 \%$ |
| Sterling Pound | $6.2 \%$ | 1.218 | 1.366 | $+12.2 \%$ |
| Brazilian Real | $2.9 \%$ | 0.318 | 0.303 | $-4.7 \%$ |
| Canadian Dollar | $2.6 \%$ | 0.665 | 0.726 | $+9.1 \%$ |
| Russian Ruble | $2.3 \%$ | 0.021 | 0.016 | $-24.8 \%$ |
| Japanese Yen (1000) | $1.6 \%$ | 7.121 | 7.457 | $+4.7 \%$ |
| Mexican Peso | $1.6 \%$ | 0.056 | 0.059 | $+6.5 \%$ |

## Consolidated sales at the end of June 2015

|  |  | \% change |  |
| :--- | :---: | :---: | :---: |
|  | Million euros | Like-for-like | Reported |
| Professional Products | 1740 | $+3.5 \%$ | $+15.6 \%$ |
| Consumer Products | 6161 | $+1.9 \%$ | $+12.4 \%$ |
| L'Oréal Luxe | 3487 | $+6.7 \%$ | $+20.1 \%$ |
| Active Cosmetics | 1019 | $+7.1 \%$ | $+10.6 \%$ |
| Total divisions | 12407 | $+3.8 \%$ | $\mathbf{+ 1 4 . 8 \%}$ |
| The Body Shop | 412 | $+2.8 \%$ | $+13.2 \%$ |
| Consolidated Total | $\mathbf{1 2 8 1 9}$ | $\mathbf{+ 3 . 8 \%}$ | $\mathbf{+ 1 4 . 7 \%}$ |

## Cosmetics sales by region at the end of June 2015

|  |  | \% change |  |
| :--- | :---: | :---: | :---: |
|  | Million euros | Like-for-like | Reported |
| Western Europe | 4161 | $+1.9 \%$ | $+4.5 \%$ |
| North America | 3326 | $+2.7 \%$ | $+26.8 \%$ |
| New Markets | 4920 | $+6.3 \%$ | $+16.9 \%$ |
| - Asia, Pacific | 2788 | $+5.0 \%$ | $+25.5 \%$ |
| - Latin America | 950 | $+5.3 \%$ | $+8.3 \%$ |
| - Eastern Europe | 803 | $+9.7 \%$ | $-2.6 \%$ |
| - Africa, Middle-East | 379 | $+12.3 \%$ | $+33.1 \%$ |
| Total divisions | $\mathbf{1 2 4 0 7}$ | $\mathbf{+ 3 . 8 \%}$ | $\mathbf{+ 1 4 . 8 \%}$ |

## Cosmetics sales by business segment at the end of June 2015

|  | Million euros | Weight | Like-for-like <br> \% Change |
| :--- | :---: | :---: | :---: |
| Skincare | 3870 | $31.2 \%$ | $+2.6 \%$ |
| Make-up | 2891 | $23.3 \%$ | $+8.2 \%$ |
| Hair Care | 2454 | $19.8 \%$ | $+1.7 \%$ |
| Hair Colour | 1577 | $12.7 \%$ | $-0.4 \%$ |
| Perfumes | 1046 | $8.4 \%$ | $+8.6 \%$ |
| Other* | 568 | $4.6 \%$ | $+4.1 \%$ |
| Total cosmetics divisions | $\mathbf{1 2 4 0 7}$ | $\mathbf{1 0 0 . 0 \%}$ | $\mathbf{+ 3 . 8 \%}$ |

* Other includes hygiene products and the sales of third party brands by the US professional products distributors.


## Consolidated profit and loss account:

 From sales to operating profit| (in million euros) | H1-2014 | As a \% of sales | 2014 | As a \% of sales | H1-2015 | As a \% of sales | Change H1-2015 vs. H1-2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 11174.6 | 100.0\% | 22532.0 | 100.0\% | 12818.9 | 100.0\% | +14.7\% |
| Cost of sales | -3 151.2 | 28.2\% | -6 500.7 | 28.9\% | -3630.3 | 28.3\% |  |
| Gross profit | 8023.4 | 71.8\% | 16031.3 | 71.1\% | 9188.6 | 71.7\% | +14.5\% |
| Research and development expenses | -367.2 | 3.3\% | -760.6 | 3.4\% | -379.7 | 3.0\% |  |
| Advertising and promotion expenses | -3 270.9 | 29.3\% | -6 558.9 | 29.1\% | -3 753.3 | 29.3\% |  |
| Selling, general and administrative expenses | -2 356.2 | 21.1\% | -4 821.1 | 21.4\% | -2 732.6 | $21.3 \%$ |  |
| Operating profit | 2029.0 | 18.2\% | 3890.7 | 17.3\% | 2323.0 | 18.1\% | +14.5\% |

## Operating profit margin by division

| (as a \% of sales) | H1-2014 | Full year 2014 | H1-2015 |
| :--- | :---: | :---: | :---: |
| Professional Products | $19.6 \%$ | $20.1 \%$ | $19.1 \%$ |
| Consumer Products | $21.1 \%$ | $20.3 \%$ | $21.3 \%$ |
| L'Oréal Luxe | $20.3 \%$ | $20.5 \%$ | $20.5 \%$ |
| Active Cosmetics | $28.2 \%$ | $22.7 \%$ | $27.5 \%$ |
| Total divisions | $\mathbf{2 1 . 3 \%}$ | $\mathbf{2 0 . 5 \%}$ | $\mathbf{2 1 . 3 \%}$ |
| before non-allocated expenses | $-2.6 \%$ | $-2.8 \%$ | $-2.5 \%$ |
| Non allocated expenses* | $\mathbf{1 8 . 7 \%}$ | $\mathbf{1 7 . 7 \%}$ | $\mathbf{1 8 . 8 \%}$ |
| Total divisions |  |  |  |
| after non-allocated expenses | $0.8 \%$ | $\mathbf{7 . 5 \%}$ | $\mathbf{- 1 . 8 \%}$ |
| The Body Shop | $\mathbf{1 8 . 2 \%}$ | $\mathbf{1 7 . 3 \%}$ | $\mathbf{1 8 . 1 \%}$ |
| Group |  |  |  |

[^0]
## Consolidated profit and loss account:

 From operating profit to net profit excluding non-recurring items| (in million euros) | H1-2014 | 2014 | H1-2015 | Change H1-15 vs. $\mathrm{H} 1-14$ |
| :---: | :---: | :---: | :---: | :---: |
| Operating profit | 2029.0 | 3890.7 | 2323.0 | +14.5\% |
| Financial revenues/expenses before dividends received | -8.1 | -24.1 | -9.8 |  |
| Sanofi dividends | 331.0 | 331.0 | 336.9 |  |
| Profit before fax and associates, before non-recurring items | 2352.0 | 4197.6 | 2650.1 | +12.7\% |
| Income tax excluding non-recurring items | -575.4 | -1069.5 | -692.1 |  |
| Share of profit of associates, excluding non-recurring items | -1.5 | -3.0 | - |  |
| Non-controlling interests | -1.6 | +0.1 | -0.6 |  |
| Net profit from continuing operations, excl. nonrecurring items, after non-controlling interests | 1773.5 | 3125.3 | 1957.3 |  |
| Earnings per share* (in euros) | 2.92 | 5.34 | 3.47 | +18.9\% |
| Diluted average number of shas) | 7667507 | 238674 | 4094688 |  |

[^1]
## Consolidated profit and loss account:

 From net profit excluding non-recurring items to net profit| (in million euros) | H1-2014 | 2014 | H1-2015 | Change H1-15 vs. H1-14 |
| :---: | :---: | :---: | :---: | :---: |
| Net profit from continuing operations excluding non-recurring items* | 1773.5 | 3125.3 | 1957.3 |  |
| Non-recurring items | -79.7 | -357.7 | -74.7 |  |
| - of which: |  |  |  |  |
| - other income and expenses | -48.0 | -316.2 | -46.0 |  |
| - taxes on non-recurring items | -31.7 | -41.5 | -28.7 |  |
| Net profit from continuing operations* | 1693.8 | 2767.5 | 1882.6 | +11.1\% |
| Net profit from discontinued operations | +41.0 | +2 142.7 | - |  |
| Net profit* | 1734.8 | 4910.2 | 1882.6 | +8.5\% |
| Diluted average number of shares | 607667507 | 585238674 | 564094688 |  |

[^2]
## Cash flow statement

| (in million euros) | H1-2014 | 2014 | H1-2015 | Change H1-15 vs. H1-14 |
| :---: | :---: | :---: | :---: | :---: |
| Net profit | 1736.4 | 4908.6 | 1883.2 |  |
| Depreciation, amortisation and provisions | 334.4 | 856.2 | 410.2 |  |
| Capital gains and losses on disposals of assets, changes in deferred taxes and others | +76.9 | +172.6 | +79.3 |  |
| Net profit of discontinued operations | -41.0 | -2 142.7 | - |  |
| Share of profit of associates, net of dividends received | +1.5 | +13.5 | -2.7 |  |
| Cash flow | 2108.2 | 3808.2 | 2370.0 | +12.4\% |
| Changes in working capital | -598.0 | +55.9 | -815.9 |  |
| Investments | -484.8 | -1008.2 | -512.0 |  |
| Operating net cash | 1025.4 | 2855.9 | 1042.1 |  |
| Dividends paid | -1 539.8 | -1589.3 | -1535.0 |  |
| Acquisitions | -750.4 | -1298.2 | -412.8 |  |
| Discontinued operations: disposals \& dividends received | +41.7 | +2 533.9 | - |  |
| Acquisitions of treasury stock | -118.9 | -6 164.5 | - |  |
| Capital increase | +123.8 | +218.7 | +180.2 |  |
| Others* | -128.4 | +426.3 | +24.1 |  |
| Residual cash flow after acquisitions | -1 346.6 | -3 017.2 | -701.4 |  |

## Assets

Non-current assets

- Current
- Cash \& cash equivalents
Total Assets

32.1

31 Dec. 201430 June 2015
35.4


Liabilities

30 June 2015


| in million euros | 30 June <br> 2014 | in million euros | 31 Dec. | 30 June <br> 2015 |
| :--- | :---: | :---: | :---: | :---: |
| Net cash | 922 | Net debt | 671 | 1394 |
| Gearing* | N.A. | Gearing* |  |  |

[^3]

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## L'ORÉAL


[^0]:    * Central group expenses, fundamental research expenses, stock-option \& free grant of shares expenses and miscellaneous items as a \% of total cosmetics sales

[^1]:    * Diluted earnings per share based on net profit from continuing operations excluding non-recurring items, after non-controlling interests

[^2]:    * after non-controlling interests

[^3]:    * Net debt / equity attributable to owners of the company

