OUR INDIVIDUAL SHAREHOLDER RELATIONS TEAM IS DEDICATED TO ANSWER YOUR QUESTIONS

Contact us from France:

0 800 66 66 66

Contact us from outside France:

+33 1 40 14 80 50

Contact us by email:

contact@loreal-finance.com

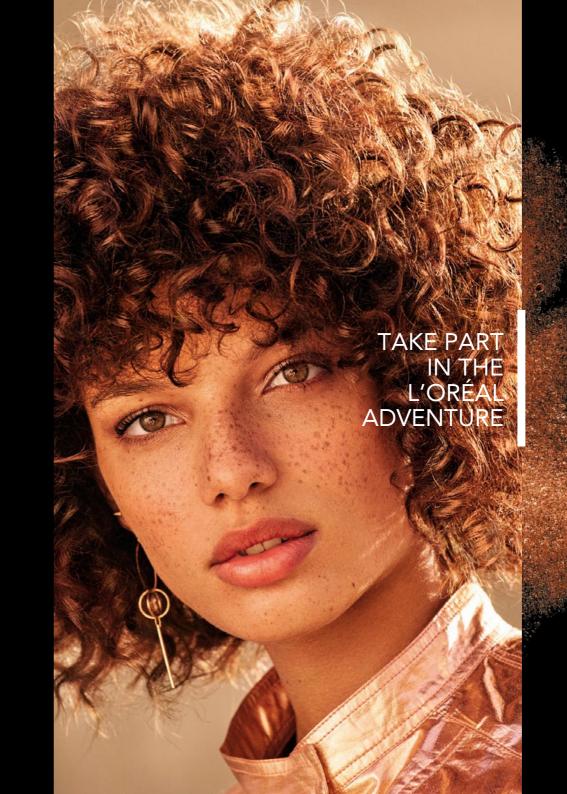
USEFUL INFORMATION

Find out more on the L'Oréal Finance website: www.loreal-finance.com

For more information about the L'Oréal group, please consult our Annual Report:



www.lorealannualreport2019.com Edited by the L'Oréal Financial Communications team - www.loreal-finance.com. Copyrights: Nico Bustos / L'Oréal Professionnel (cover), L'Oréal Professionne



2020/2021 EDITION





Become a registered shareholder and receive

> A LOYALTY BONUS OF

+10%

A preferential dividend: €4.23¹ instead of €3.85²



1st

cosmetics group worldwide¹ 29.87

billion euros of sales in 2019 5.54 billion euros in

operating profit

in 2019

88,000 employees

36 brands

150 countries

497

patents registered in 2019 15.6% of consolidated

of consolidated sales in e-commerce² Commitments for 2030

"L'Oréal for the Future"³

⁽¹⁾ For shareholders who continuously hold their shares in registered form for a minimum of two full calendar years at 31 December, up to a maximum of 0.5% of the capital for the same shareholder.

(2) Dividend approved at the Annual General Meeting of 30 June 2020.

⁽¹⁾ Source: WWD, "Beauty's Top 100", May 2019.

⁽²⁾ Sales achieved on our brands' websites + estimated sales achieved by our brands corresponding to sales through our retailers' websites in 2019 (non-audited data).

⁽³⁾ Corporate Social Responsibility programme of the L'Oréal group.

WHY SHOULD YOU TAKE PART IN THE L'ORÉAL ADVENTURE?

Being a L'Oréal shareholder means believing in the strength of the Group's balanced, value-creating development model, underpinned by decisive assets.



L'ORÉAL: THE MARKET LEADER

OUR MISSIONBeauty for All

L'Oréal is present worldwide in all market segments and product categories: from luxury to dermocosmetics, by way of consumer products and hair products.

The Group is underpinned by a balanced business model that drives long-term, profitable growth.

OUR VISION

Beauty: a long-term perspective

Our acquisition policy, brand strategies, corporate social responsibility, shareholder policy, and Corporate governance guidelines all adopt a long-term perspective. Given the uncertain and volatile context of the global economy, this is a major asset for sustainable growth.

OUR PASSION

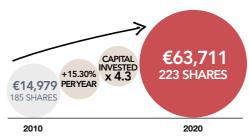
Innovation

L'Oréal's passionate teams have an insatiable appetite for innovation, in order to make L'Oréal a major beauty player and digital pioneer on the market and to provide consumers with the best in beauty in all distribution channels.

BEAUTY, CREATING VALUE

SHARE PRICE from 30 June 2015 to 30 June 20201





HYPOTHESIS

Total Shareholder Return over ten years, for €15,000 invested in L'Oréal shares, including reinvestment of dividends, excluding bank charges and tax.

TOTAL SHAREHOLDER RETURN²

Amongst the various economic and financial measures of value creation, L'Oréal prefers Total Shareholder Return (TSR). This indicator is based on a range of criteria, including the share price and revenue received in the form of dividends (excluding taxes on capital gains and dividends, based on the closing share price on 30 June 2020).

A LOYALTY BONUS FOR REGISTERED SHARES

What are registered shares?

These shares are registered in your name, which enables you to receive information from L'Oréal directly.

Your loyalty is rewarded

If you register your shares and keep them for two years, L'Oréal offers you an additional dividend of +10%³.

BEFORE THE END OF 2020 Register your shares.

2021/2022 Hold your registered shares continuously for two full calendar years.

FROM 2023 Receive for the first time the +10% loyalty bonus for your shares continuously held in registered form since 2020.

You will be entitled to receive the +10% loyalty bonus in subsequent years if you hold your shares continuously for two full calendar years.

- (1) CAC 40 index rebased on the L'Oréal share price since 30/06/2015. Source: Thomson Reuteurs Eikon, share price on 30/06/2020.
- (2) Total Shareholder Return of the investment, assuming that the shares are sold at the closing price on 30/06/2020
- (3) Up to a maximum of 0.5% of the capital for the same shareholder, at the closing date of the previous financial year.

HOW TO **REGISTER** OR **TRANSFER** YOUR **SHARES TO** REGISTERED FORM?

Regardless of your current situation, the registration of shares or conversion to registered shares takes place in 2 steps.

YOU CURRENTLY **HOLD BEARER** SHARES OF L'ORÉAL AND YOU WISH TO CONVERT THEM TO MANAGED REGISTERED SHARES...

YOU CURRENTLY

HOLD BEARER

SHARES OR

MANAGED

REGISTERED

AND YOU WISH

TO TRANSFER

REGISTERED

SHARES...

Send your financial institution a request form¹ to register your shares as managed registered shares².

Your financial institution sends your registration form to BNP Paribas Securities Services and continues to manage your account.

STEP 2

NB: The custodial fees for your registered shares may increase.

Send your financial institution a request SHARES OF L'ORÉAL form¹ to transfer your shares to directly registered shares². THEM TO DIRECTLY

Your financial institution transfers your shares to BNP Paribas Securities Services which becomes your unique point of contact.

NB: Any fees for transferring your shares to registered form are reimbursed by L'Oréal. for a maximum of €50, upon presentation of an invoice for fees.

YOU ARE NOT YET A L'ORÉAL **SHAREHOLDER** AND YOU WISH TO PURCHASE DIRECTLY **REGISTERED** SHARES...

Send BNP Paribas Securities Services an agreement for account opening and stock market services1 (COCPB in French)

To be sent to: **BNP Paribas Securities** Services - C.T.S. Émetteurs **Service Mouvements Titres** Grands Moulins de Pantin 9 rue du Débarcadère 93761 PANTIN CEDEX - FRANCE

or request it on the following number +33 1 40 14 80 50 from outside France

or via the contact form at:

https://planetshares.bnpparibas.com/login

BNP Paribas Securities Services is your unique point of contact.



OUR BRANDS

CONSUMER PRODUCTS

ĽORÉAL

GARNIER

MAYBELLINE*





essie







L'ORÉAL LUXE

PROFESSIONAL PRODUCTS

ĽORÉAL

REDKEN

MATRIX



LA ROCHE POSAY

VICHY

LANCÔME

WesSaint/aurent

GIORGIO ARMANI

Ki<u>ehl</u>'s

KÉRASTASE











HR RALPH LAUREN

shu uemura

COSMETICS

VIKTOR@ROLF

cacharel DIESEL

clariŝonio

須西 YUESAI

Atelier Cologne

VALENTINO

WE ARE HERE TO ADVISE YOU **IN YOUR CHOICES**

(1) Form available on www.loreal-finance.com. Shareholders section/ Lovalty Bonus and Registered Shares. (2) You must complete this process again for any newly purchased shares.

HOW TO CHOOSE THE METHOD OF **HOLDING YOUR** SHARES?

Identify the advantages that interest you the most!

REGISTERED SHARES AND A SHARE SAVINGS PLAN

If you hold your L'Oréal shares in a share savings plan (PEA1) and you would like to benefit from the advantages of holding registered shares, in particular the loyalty bonus, while keeping the tax advantages offered by the PEA, you should choose to hold managed registered shares.

ADVANTAGES OF DIRECTLY REGISTERED SHARES

If you would also like to benefit from free management and custody fees, as well as preferential brokerage and bank fees, you should choose to hold directly registered shares. However this is only possible outside a share savings plan (PEA).

	DIRECTLY REGISTERED	MANAGED REGISTERED	BEARER
CUSTODY OF YOUR SHARES	BNP Paribas Securities Services Grands Moulins de Pantin - Relations Actionnaires L'Oréal 9 rue du Débarcadère, 93761 PANTIN CEDEX – France	Managed your financial ins	
MANAGEMENT OF YOUR SHARES	Use the BNP Paribas Securities Services secure website www.planetshares.bnpparibas.com or call +33 1 40 14 80 50 from outside France	Managed I your financial ins	
MANAGEMENT AND CUSTODY FEES TRADE ORDER	FREE	Depending your financial institu	
TRADE ORDER	Placed online on the secure website www.planetshares.bnpparibas.com or to be sent to BNP Paribas Securities Services	To be sent to your financial institution	
BROKERAGE AND BANK FEES	DISCOUNTED RATES ► Brokerage rate: 0.10% for all orders, no minimum ► Bank commission: €18.10 excl. VAT for confirmation forms; €8.10 excl. VAT for all other orders; additional €30 excl. VAT fee for payment by cheque	Depending on you institution's t	
ANNUAL TAX DECLARATION	A single tax declaration form (IFU in French) concerning trading in L'Oréal shares only is sent to you by BNP Paribas Securities Services	A single tax declaration form (IFU all the transactions on your share by your financial institution	
ENTITLEMENT TO LOYALTY BONUS OF +10%	Yes, for shares that have been held in registered form continuously for two full calendar years and until the date of payment of the dividend		No
NOTICE TO ATTEND THE ANNUAL GENERAL MEETING	Automatic sending of the convening notice paper or electronic version		Sending of the convening notice by your financial institution on request
ĽORÉAL AND YOU	Automatic sending of the Letter to Shareholders Invitations to shareholder meetings in your region Participation in events arranged specifically for registered shareholders (e.g.: factory visits) ²		Sending of invitations and information on request
	(2) Upon registration and within the limit of available places.		

HOW CAN YOU FOLLOW YOUR REGISTERED SHARES?

The introduction of the preferential dividend has made it necessary to create specific ISIN codes. These codes make it possible to determine each year whether the shares concerned will give the right to an ordinary dividend or a preferential dividend.

FR0000120321

FR0013295268

FR0013374436

FR0013459336

Only the FR0000120321 is a trading code. If you want to sell shares with the bonus codes FR0013295268, FR0013374436 and FR0013459336, your financial institution will deal with modifying this code in order to execute your order.

(1) In French, Plan d'épargne en actions.

HOW ARE REGISTERED SHARES TAXED?

Registering your shares has no fiscal impact. The tax regime for registered shares is the same as for bearer shares. If you hold L'Oréal shares in a PEA (share savings plan) and wish to benefit from the advantages of registered shares, then managed registered shares are for you.

IF I REGISTER MY SHARES, CAN I SELL THEM AS EASILY?

Yes, your registered shares can be disposed of at any time, just like bearer shares. You retain complete freedom to manage your shares.

HOW LONG WILL IT TAKE TO REGISTER OR TRANSFER MY SHARES TO REGISTERED FORM?

The time required varies by financial institution. As a reminder, to benefit from the loyalty bonus from 2023, your shares must be converted to managed registered or directly registered by 31 December 2020. To ensure you meet the deadline, we suggest you send your registration order by 22 December 2020 at the latest.

WILL TRANSFERRING MY L'ORÉAL SHARES TO REGISTERED FORM COST ME ANYTHING AND HOW CAN I BE REIMBURSED?

Some financial institutions may charge you for transferring shares to directly registered form and we recommend that you ask your bank for information. We remind you that L'Oréal will reimburse you any transfer costs for directly registered shares up to a maximum of 50 euros. You simply have to send your request for reimbursement, together with proof of your transfer costs, and full bank details, to the following address:

BNP Paribas Securities Services C.T.S. Emetteurs Service Mouvement Titres Grands Moulins de Pantin 9 rue du Débarcadère 93761 PANTIN CEDEX FRANCE

HOW WILL I HEAR ABOUT EXCLUSIVE L'ORÉAL EVENTS?

When you register your shares or transfer them to registered form, please remember to provide your e-mail address, so we can send you invitations to our exclusive shareholder events.

HOW MUCH HAS L'ORÉAL NEGOTIATED BROKERAGE COSTS AT FOR DIRECTLY REGISTERED SHARES?

L'Oréal has negotiated very competitive brokerage costs for you:

- ▶ Brokerage rate: 0.10% for all orders. No minimum.
- ▶ Bank commission:
 €18.10 excl. VAT for paper forms;
 €8.10 excl. VAT for all other orders;
 €30 excl. VAT additional fee for payment by cheque.

WHERE CAN I LEARN MORE ABOUT REGISTERED SHARES?

You can learn more at

www.loreal-finance.com

Shareholders section / Loyalty Bonus and Registered Shares.

You will find all of the information you need, as well as the enrolment, transfer and purchase forms. You can also call **0 800 66 66 66** (toll free from a landline in France) or **+33 1 40 14 80 50** (outside France).

