



Individual Shareholders Consultation Committee
September 24th 2025 Meeting

L'ORÉAL
FINANCE & LEGAL



Individual Shareholders Consultation Committee #3

Agenda

- Review of the Group latest news
- Presentation of the 2025 Half-Year Results
- Discussion with:
 - ✓ Nicolas Hieronimus (Chief Executive Officer) and
 - ✓ Christophe Babule (Chief Financial Officer)
- Aēsop Brand Presentation