

A woman with a large, vibrant pink flower on her head against a starry night sky. The flower is a large, multi-petaled bloom in shades of pink and magenta, with a shimmering, crystalline texture. The woman's face is partially visible, looking directly at the camera with a neutral expression. Her hair is dark and appears to be blowing in the wind. The background is a dark, starry night sky with numerous small, bright stars.

Individual Shareholders Consultation Committee

March 24th 2026 meeting

L'ORÉAL
FINANCE & LEGAL



Individual Shareholders Consultation Committee #1

Agenda

Roundtable / Welcoming the new Committee members

Group 2025 Results

Group latest news

Annual General Meeting 2026:

- **Results of the pre-2026 AGM survey**
- **Presentation of the resolutions**

Miu Miu brand

R&I and Open Innovation overview

Workshop dedicated to the « L'Oréal Beauty Adventure » serie