

Individual Shareholders Consultation Committee

11 June 2026

L'ORÉAL
FINANCE & LEGAL





Individual Shareholders Consultation Committee #2 – 11 June 2026

Agenda

Morning session dedicated to the visit of the Aulnay factory by Roland Pesch (Site Director)

Afternoon session :

Round table and introduction of new members

Return on 2026 AGMs & Upcoming News

Brainstorm Session "The 5 Good Reasons"

Garnier Brand by Julia Mourton (Deputy General Manager)

Promotion 2023



Hubert
D'ETE



Alain
PERROLLAZ



Laurence PORTEU
de la MORANDIERE

Promotion 2024



Simmoni
de WECK



Paul
JOSEPH-NOEL



Gérard
PIQUE



Isabelle
VAN DOORNE



Karine
BAUDIN
Actionnaire salariée



Tristan
NEVEUX
Actionnaire salarié

Promotion 2025



Paul-Camille
CHARLES



Thierry
LEVAUDEL



Vianney
VASSEUR



Yves
CHANY

Promotion 2026



Fabienne
FAURRE-LONDRES



Isabelle
HAZARD



Clémentine JULLIEN
de POMMEROL



Françoise
PERRIOLAT